Celebrating our 125th anniversary
A Helping Hand

“Completing my education is my number one goal. Getting this Foundation for Excellence Scholarship was crucial to finishing my degree at Ferris,” says Kristen Denzer, a senior in Medical Technology who has accrued a significant amount of debt due to student loans.

Kristen also has two sisters who need financial help from the family, “which makes it extremely difficult for me, and my sisters, to pay for a college education.

“My parents have done all they can to help me afford an education and have supported me in every way they can, including co-signing alternative loans to help me get through college,” adds Kristen, of Hermansville, Mich. But she needed more help – scholarship help – to finish her degree.

The scholarship she received has helped to ease the financial burden both Kristen and her family - and many other families - are feeling during these tough economic times.
Nichole Wiers has a dream of one day becoming a forensic accountant and putting integrity back into the workplace. An accountancy/finance major from Allendale, Mich., Nichole says it wasn’t hard for her to adjust to the new atmosphere of a college campus.

“Being an athlete in high school and now college has taught me to stay focused and make good decisions. Taking 15 credit hours each semester while my weekends are filled with cross country and track meets can be exhausting, but I know I am developing a good work ethic that will stay with me for the rest of my life,” says Nichole.

As a young woman who is paying her own way through college, Nichole realizes how much her student loans are going to cost her after paying the interest on them.

“It’s been a challenge and at times a struggle to pay for everything, but I know that it will all be worth it in the end,” Nichole says.
A New Career

After working at the same company for more than 24 years, the thought of looking for a new career at the age of 49 would simply be unthinkable for some. But not for Linda Geddes of Newaygo, Mich.

Linda, a senior majoring in Health Care Systems Administration, knew she needed a backup plan and that she needed more skills to be successful in today’s world.

“This scholarship will enable me to finish my school year by alleviating some of the financial burden my family faces due to the loss of my income and the fact that my youngest daughter and me will both be in college this fall,” Linda says.

Thankfully, Linda embraces the old adage, “When one door closes, another will open,” and does so with great fervor. In fact, she knew that one day she would come to a crossroad in her life where she had to make a decision. She was prepared, and luckily, Ferris State University was there to help her and her family.
Pay It Forward

From an early age many of us dream of what we want to be when we grow up. For some of us, it’s a police officer. Or a doctor. Or maybe a teacher. In his freshman year of high school, Steven Hart realized his dream – and it was something he never imagined.

Steven, a senior in Welding Engineering Technology, says his goal in life is to be successful in his career and to affect as many others as possible in a positive way.

“To me, it does not matter if I make the most money … it matters that I use what money I do have in the right places,” he says. “Remembering where I came from, I believe I can be a strong player in the welding industry by teaching and using the qualities I have to help others who are less fortunate than me.”

Steven is thankful The Ferris Foundation is helping him achieve his dream. And it sounds like he will have no problem paying it forward.
Ferris State University senior Johnathon Schug of Harrison, Mich., possesses all three of these admirable qualities.

Before Johnathon transferred to Ferris, he not only carried a full load of classes at Mid Michigan Community College, but worked an average of 30 hours per week to pay for his tuition. After he received his associate degree, he transferred to Ferris for two simple reasons: Big Rapids’ small town atmosphere and Ferris’ highly-accredited Surveying Engineering program.

“Ever since I’ve been accepted into the program, I’ve taken a pro-active approach to gaining as much knowledge and experience in my program as possible,” says Johnathon. “This scholarship is helping me do this, because it’s allowed me to reduce the stress incorporated with solely financing my own education.”

Preparing our students for the real world is what we’re all about, and with students like Johnathon, it’s as easy as it gets.
A Place She Calls Home

Her compassion for others, linked with modern medicine, will allow Kelly Toren to excel at a career as a nurse. So will the Foundation for Excellence Scholarship she received.

A transfer student from Cedar Springs, Mich., Kelly says Ferris is more than a first-class university to her – it is her beacon, foundation, community and home, and she is doing everything she can to positively impact the University and her peers during her time at Ferris.

“Even with all of my extracurricular activities, education is of utmost importance to me, and I never lose sight of why I am here, which is to prepare for my future,” Kelly says. She also adds that preparing for her future has been very costly.

“After completing five years of school and moving on to my sixth year, I found myself very deep in debt and very low on funds. This scholarship has helped place me one step closer to making my dream a reality.”
Dear Friends,

At Ferris State University, our mission today is the same as it was 125 years ago when Woodbridge Ferris and Helen Gillespie Ferris founded what was initially called the Big Rapids Industrial School: opportunity. Opportunity to be the first family member to attend college. Opportunity to earn advanced career skills. Opportunity to imagine a better future and make that future come true.

The six students highlighted in this annual report illustrate how The Ferris Foundation continues to help provide that opportunity – even in uncertain economic times. That is why we are working hard to increase existing scholarships and develop new financial aid so students can come to Ferris and turn opportunities into accomplishments. That is also why we have created “Opportunity@125,” a fund specifically for students facing the dilemma of having to leave school because of the financial strain facing them and their families.

The campus community, which sees close-up these challenges, is also responding to the needs of students. “Ferris Cares” is a fundraising initiative by faculty and staff to help ensure that current Ferris students can pursue their studies uninterrupted, and future students will continue to attend in record numbers despite financial difficulties. Both “Ferris Cares” and “Opportunity@125” help provide timely resources to expand need-based financial aid.

For these students profiled here, the support of Ferris alumni and friends has meant the difference between opportunity embraced and opportunity denied. On behalf of our students, The Ferris Foundation thanks you for your generosity and giving spirit.

Susan Walz, Chair
The Ferris Foundation

David L. Eisler, President
Ferris State University
Contributions
From July 1, 2008 to June 30, 2009

New Endowments
Accounting Endowment for Excellence
Kim and Ginger Virkler

Robert L. and Linda H. Carter Scholarship Endowment
Robert and Linda Carter

Gerace Construction Scholarship Endowment
Gerace Construction Company, Incorporated

Hedrick Associates Scholarship Endowment
Hedrick Associates - Karl Huffman and Eric Lanning

Karl E. Huffman Family Scholarship Endowment
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Ken Reuther Leadership Scholarship Endowment
Ken Reuther

Welding Engineering Technology Endowment
Welding Engineering Technology Department

Contributors to Existing Endowments
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Gary Elford
Roger and Sandra Elford
Dave Garty
Skip Harbin

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Erik Crawford
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Mark Hintz
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Grace L. Fleming R.N. Nursing Scholarship Endowment
Jack and Rita Fleming Endowment
Jerry, Marie and Mary Ford Nursing Endowment
Robert and Frances Friar Biology Scholarship Endowment
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<td>Richard Hunter Environmental Educator Scholarship Endowment</td>
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<td>Keith Immink CIS 35th Anniversary Scholarship Endowment</td>
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<td>David R. Greer Surveying Engineering Endowment</td>
<td>Todd and Tami Jacobs Family Scholarship Endowment</td>
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</table>
Michigan Association of Crown and Bridge Technology Endowment
Celestine E. Moloney Memorial Scholarship Endowment
William Merle Morris Scholarship Endowment
Minnie Mould Marsh Endowment
Dr. Frank Muehlenbeck Memorial Scholarship Endowment
Janet L. Nash Endowment
Joan Nelson Scholarship Endowment
John P. Nelson Memorial Scholarship Endowment
John Edward Newell Scholarship Endowment
Nursing Development Endowment
Honorable John P. O'Brien Memorial Endowment
O'Brien-Quy Scholarship Endowment
Off Campus Scholarship Endowment
Robert B. and Jean P. Olson Memorial Pharmacy Endowment
Leslie R. Osborn Family Scholarship Endowment
Outer Drive Hospital Auxiliary of Lincoln Park Endowment
Warren C. and Beverley A. Parker Scholarship Endowment
Parsons Debate Team Endowment
Charles G. and Dorothy E. Peterson Endowment
Plastics and Rubber Endowment
David P. Prior Memorial Endowment
Product Design Engineering Technology Endowment
Professional Golf Mgmt Alumni Association Endowment
Millard J. and Ida Quinlan Memorial COEHS Scholarship Endowment
Dr. Henry R. Racki Optometry Endowment
Mylo Ragan Endowment
JoLaine Reierson Draugas, PH.D. and Paul T. Draugas Endowment
Geff Reinke Memorial Endowment
Henry Reitz Arts and Sciences Reading Room Endowment
Thomas Scott Reuther Endowment
Walter Ritchie Memorial Endowment
Rite Aid Corporation Endowment
Oswald Rossi Memorial Theater Endowment
Kenneth A. and Alma M. Rumsey Memorial Scholarship Endowment
Dr. William Sakalauskas Scholarship Endowment
Joseph D. Sasaki Endowment
Thomas and Marcia Scholler Scholarship Endowment
John M. Sebold Memorial Scholarship Endowment
Second Century Endowment
William A. Sederburg Endowment
Reginald and Vivian Sharkey Memorial Scholarship Endowment
Ruth Shattuck Memorial College of Business Endowment
Donald Shreve Memorial Endowment
John R. Smith Memorial Endowment
Ron and Dee Snead Endowment
Thomas W. Sobota Memorial Endowment
Victor F. Spathelf Endowment
Thomas and Toby Stanton Scholarship Endowment
Carl Starkey Memorial Pharmacy Endowment
Stechschulte Printing and Imaging Technology Management Endowment
Walter J. Stevenson Memorial Endowment
Totten Family Hockey Scholarship Endowment
Taggart and Lisa Town Sustainable Construction Scholarship Endowment
Transfer Academic Excellence Endowment
C. Alan Tressler Memorial Endowment
Reuben Trippensee Endowment
Henry Tschappat Memorial Endowment
Dr. Elizabeth R. Turpin Scholarship Endowment
Daniel Tyler Endowment
University Temporary Endowment
Ronald Keith Strohkirch Memorial Endowment
Anna M. Szabunia Memorial Endowment
Masayoshi Tanaka Scholarship Endowment
Fred E. Taylor Memorial Endowment
Theta Alpha Sigma Scholarship Endowment
John P. and Judith A. Thorp Jim Crow Museum Endowment
Abigail Timme External Trust Endowment
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Anna M. Szabunia Memorial Endowment
Masayoshi Tanaka Scholarship Endowment
Colonel Roy C. Vandercook Endowment

James VanderLaan Endowment

Robert VanHoven Memorial Scholarship Endowment

Helen Ferris Vartan Memorial Endowment

Vision Service Plan Endowment

Sueann and Kenneth Walz Hockey Scholarship Endowment

Andrea Warfield Memorial Endowment

Susan and Ernest Wenger Scholarship Endowment

Fred Westerman Science Equipment Memorial Endowment

Harper T. Wildern Memorial Pharmacy Endowment

E. J. Wilee Endowment

James M. Wink Men’s Basketball Scholarship Endowment

Women’s Intercollegiate Athletics Endowment

Martin J. Wozniak Foundation Scholarship Endowment

Zakov Family Endowment
### Summary of Investment Performance

**PERIOD ENDING JUNE 30, 2009**

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>1 Year</th>
<th>Since Inception</th>
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<tbody>
<tr>
<td><strong>Total Fund</strong></td>
<td>-22.8%</td>
<td>5.8%</td>
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<tr>
<td>Target Weighted Index¹</td>
<td>-23.2</td>
<td>5.3</td>
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<tr>
<td>Broad Policy Benchmark²</td>
<td>-19.6</td>
<td>4.7</td>
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<tr>
<td>CPI+5%</td>
<td>3.8</td>
<td>7.4</td>
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<tr>
<td><strong>Total Fund Less Illiquid Investments</strong></td>
<td>-22.8%</td>
<td>5.8%</td>
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<tr>
<td><strong>Global Equity Composite</strong></td>
<td>-27.1</td>
<td>5.6</td>
</tr>
<tr>
<td>MSCI AC World Index</td>
<td>-29.3</td>
<td>3.0</td>
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<tr>
<td><strong>U.S. Equity Composite</strong></td>
<td>-26.7</td>
<td>4.7</td>
</tr>
<tr>
<td>Russell 3000 Index</td>
<td>-26.6</td>
<td>3.3</td>
</tr>
<tr>
<td><strong>Large Cap Composite</strong></td>
<td>-29.9</td>
<td>2.3</td>
</tr>
<tr>
<td>S&amp;P 500 Index</td>
<td>-26.2</td>
<td>2.9</td>
</tr>
<tr>
<td>Commonfund Equity Index Fund</td>
<td>-26.2</td>
<td>2.8</td>
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<tr>
<td>S&amp;P 500 Index</td>
<td>-26.2</td>
<td>2.9</td>
</tr>
<tr>
<td>PIMCO Fundamental Index Plus Fund</td>
<td>-34.7</td>
<td>-19.4</td>
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<tr>
<td>S&amp;P 500 Index</td>
<td>-26.2</td>
<td>-14.0</td>
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<tr>
<td><strong>Mid Cap Composite</strong></td>
<td>-21.3</td>
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<td>Russell Midcap Index</td>
<td>-30.4</td>
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<tr>
<td>CRM Mid Cap Value Fund</td>
<td>-23.3</td>
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<tr>
<td>Russell Midcap Value Index</td>
<td>-30.5</td>
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</tr>
<tr>
<td>William Blair Mid Cap Growth Fund</td>
<td>-19.5</td>
<td>-3.5</td>
</tr>
<tr>
<td>Russell Midcap Growth Index</td>
<td>-30.3</td>
<td>-7.8</td>
</tr>
<tr>
<td><strong>Small Cap Composite</strong></td>
<td>-25.2</td>
<td>3.6</td>
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<tr>
<td>Russell 2000 Index</td>
<td>-25.0</td>
<td>2.7</td>
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<tr>
<td>Vanguard Small Cap Index Fund</td>
<td>-25.2</td>
<td>-0.5</td>
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<tr>
<td>Spliced MSCI SC 1750 &amp; Russell 2000</td>
<td>-25.4</td>
<td>-0.6</td>
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<tr>
<td>DFA US Targeted Value Fund</td>
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</tr>
<tr>
<td>Russell 2000 Value Index</td>
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<tr>
<td><strong>International Equity Composite</strong></td>
<td>-27.8%</td>
<td>5.1%</td>
</tr>
<tr>
<td>MSCI AC World Index ex-US</td>
<td>-30.9</td>
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<tr>
<td>EuroPacific Growth Fund</td>
<td>-25.5</td>
<td>8.9</td>
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<tr>
<td>MSCI AC World Index ex-US</td>
<td>-30.9</td>
<td>7.9</td>
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<tr>
<td>MSCI EAFE Index</td>
<td>-31.4</td>
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<td>GMO Emerging Markets Fund</td>
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<tr>
<td>MSCI Emerging Markets Free Index</td>
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<tr>
<td><strong>Global Fixed Income Composite</strong></td>
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<tr>
<td>Barclays Capital Aggregate Bond Index</td>
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<tr>
<td>ML High Yield Bond Index</td>
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<tr>
<td><strong>High Quality/Rate Sensitive Composite</strong></td>
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<tr>
<td>Barclays Capital Aggregate Bond Index</td>
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<td>6.2</td>
</tr>
<tr>
<td>PIMCO Invest. Grade Corporate Bond</td>
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<tr>
<td>Barclays Capital Corporate Bond Index</td>
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<tr>
<td>Commonfund Multi-Strategy Bond Fund</td>
<td>-1.8</td>
<td>6.1</td>
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<tr>
<td>Barclays Capital Aggregate Bond Index</td>
<td>6.0</td>
<td>6.2</td>
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<tr>
<td>Commonfund ST Fund Tranche 2</td>
<td>-</td>
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<tr>
<td>U.S. 30-Day T-Bills</td>
<td>-</td>
<td>0.2</td>
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<tr>
<td>JPMorgan Money Market Fund</td>
<td>-</td>
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<tr>
<td>U.S. 91-Day T-Bills</td>
<td>-</td>
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<td><strong>Credit/Distressed Composite</strong></td>
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<tr>
<td>ML High Yield Bond Index</td>
<td>-3.5</td>
<td>7.4</td>
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<tr>
<td>HFRI Distressed Securities Index</td>
<td>-15.4</td>
<td>8.2</td>
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<tr>
<td><strong>Ridgewood Seix High Yield Fund</strong></td>
<td>-4.8</td>
<td>4.5</td>
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<tr>
<td>ML High Yield Bond Index</td>
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<td>7.4</td>
</tr>
<tr>
<td>ML BB/B Constrained Index</td>
<td>-2.4</td>
<td>6.7</td>
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<tr>
<td><strong>Diversifying Strategies</strong></td>
<td>-22.8</td>
<td>-22.8</td>
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<tr>
<td>Ironwood Partners II</td>
<td>-22.8</td>
<td>-22.8</td>
</tr>
<tr>
<td>HFRI - FOF - Conservative Index</td>
<td>-15.2</td>
<td>-15.2</td>
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<tr>
<td><strong>Real Assets</strong></td>
<td>-36.3</td>
<td>4.7</td>
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<tr>
<td>S&amp;P Developed BMI Property Index</td>
<td>-35.5</td>
<td>5.5</td>
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<tr>
<td>Dow Jones AIG Commodities Index</td>
<td>-47.1</td>
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<tr>
<td><strong>Real Estate Composite</strong></td>
<td>-38.5</td>
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<tr>
<td>REIT Benchmark</td>
<td>-35.5</td>
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<tr>
<td>NCREIF Property Index</td>
<td>-15.2</td>
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<tr>
<td>AEW Global Property Securities Fund</td>
<td>-39.1</td>
<td>-31.0</td>
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<tr>
<td>S&amp;P/Citi BMI World Property Index</td>
<td>-35.5</td>
<td>-30.1</td>
</tr>
</tbody>
</table>

*Performance returns are net of investment management fees.*
<table>
<thead>
<tr>
<th></th>
<th>Total</th>
<th>% of Fund</th>
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</thead>
<tbody>
<tr>
<td><strong>Large Cap Equity</strong></td>
<td></td>
<td></td>
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<tr>
<td>Commonfund Equity Index Fund</td>
<td>$3,477,748</td>
<td>14%</td>
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<tr>
<td>PIMCO Fundamental IndexPlus Fund</td>
<td>2,590,141</td>
<td>10%</td>
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<tr>
<td><strong>Mid Cap Equity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>William Blair Mid Cap Growth Fund</td>
<td>$1,490,377</td>
<td>6%</td>
</tr>
<tr>
<td>CRM Mid Cap Value Fund</td>
<td>1,309,352</td>
<td>5%</td>
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<tr>
<td><strong>Small Cap Equity</strong></td>
<td></td>
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<tr>
<td>Vanguard Small Cap Index Fund</td>
<td>$1,929,990</td>
<td>8%</td>
</tr>
<tr>
<td>DFA US Targeted Value Fund</td>
<td>884,519</td>
<td>3%</td>
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<tr>
<td><strong>International Equity</strong></td>
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<tr>
<td>EuroPacific Growth Fund</td>
<td>$4,077,623</td>
<td>16%</td>
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<tr>
<td>GMO Emerging Markets Fund</td>
<td>1,384,584</td>
<td>5%</td>
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<tr>
<td><strong>Private Equity</strong></td>
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<tr>
<td>Commonfund Capital Partners III</td>
<td>$540,110</td>
<td>2%</td>
</tr>
<tr>
<td><strong>Diversifying Strategies</strong></td>
<td></td>
<td></td>
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<tr>
<td>Ironwood Partners II</td>
<td>$1,928,905</td>
<td>8%</td>
</tr>
<tr>
<td><strong>Rate Sensitive</strong></td>
<td></td>
<td></td>
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<tr>
<td>Commonfund Multi-Strategy Bond Fund</td>
<td>$1,694,691</td>
<td>7%</td>
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<tr>
<td>PIMCO Investment Grade Corporate Bond</td>
<td>1,057,706</td>
<td>4%</td>
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<tr>
<td>JP Morgan Money Market Fund</td>
<td>453,116</td>
<td>2%</td>
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<td>Commonfund Short Term Tranche 2</td>
<td>67,340</td>
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<tr>
<td><strong>Credit/Distressed</strong></td>
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<tr>
<td>Seix High Yield Fund</td>
<td>$817,956</td>
<td>3%</td>
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<td>Siguler Guff Distressed Opportunities III</td>
<td>419,713</td>
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<tr>
<td><strong>Real Estate</strong></td>
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<td>AEW Global Property Securities Fund</td>
<td>$507,484</td>
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<td>Metropolitan Real Estate Partners IV</td>
<td>327,092</td>
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<tr>
<td>Metropolitan Real Estate Partners International II</td>
<td>81,275</td>
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<td><strong>Natural Resources</strong></td>
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<tr>
<td>Newlin Energy Partners</td>
<td>$166,896</td>
<td>1%</td>
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<tr>
<td>Commonfund Natural Resources Partners VII</td>
<td>133,258</td>
<td>1%</td>
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<tr>
<td>Commonfund Natural Resources Partners VIII</td>
<td>46,702</td>
<td>0%</td>
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## Statement of Financial Position (Unaudited)*

<table>
<thead>
<tr>
<th></th>
<th>June 30, 2009</th>
<th>June 30, 2008</th>
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<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
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<td>$ 528,679</td>
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<tr>
<td>Investments</td>
<td>25,018,069</td>
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<tr>
<td>Other Receivables</td>
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<td>8,707</td>
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<tr>
<td>Pledge Receivables</td>
<td>453,515</td>
<td>560,392</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$ 25,974,466</td>
<td>$ 34,619,692</td>
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<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
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<td><strong>LIABILITIES</strong></td>
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<tr>
<td>Accounts Payable</td>
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<td>Annuity Liability</td>
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<td>71,197</td>
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<td><strong>TOTAL LIABILITIES</strong></td>
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<td>$ 71,197</td>
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<td><strong>NET ASSETS</strong></td>
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<tr>
<td>Unrestricted</td>
<td>$ 7,525,930</td>
<td>$ 13,235,907</td>
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<tr>
<td>Temporarily Restricted</td>
<td>1,889,064</td>
<td>5,698,557</td>
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<tr>
<td>Permanently Restricted</td>
<td>16,488,376</td>
<td>15,614,031</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
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<td>$34,548,495</td>
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<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$ 25,974,466</td>
<td>$ 34,619,692</td>
</tr>
</tbody>
</table>

*For Audited Financial Statements contact The Ferris Foundation*
Board of Directors

Ms. Sueann Walz  
(Chair)  
Assistant Vice President/Manager  
Independent Bank  
Big Rapids, Michigan

Mr. Dick Shaw  
(Chair-elect)  
Educational Consultant  
Hesperia, Michigan

Mr. John H. Willey  
(Executive Director)  
VP for University Advancement and Marketing  
Ferris State University  
Big Rapids, Michigan

Mr. John R. Farquhar  
(Secretary)  
Loan Administrator  
Capitol Bancorp Ltd.  
Lansing, Michigan

Mr. Richard Christner  
(Treasurer)  
Interim VP for Finance  
Ferris State University  
Big Rapids, Michigan

Mr. Kenneth Bailey  
Project Executive  
Rockford Construction  
Belmont, Michigan

Mr. John J. Bradac  
Personnel Director  
Robinson Industries, Inc.  
Coleman, Michigan

Mr. Kevin Cross  
President  
Linkfield and Cross Agency, Inc.  
Grand Rapids, Michigan

Mr. David W. Drake  
Account Executive, Partner  
Wells Fargo Insurance  
Grand Rapids, Michigan

Dr. David L. Eisler  
President  
Ferris State University  
Big Rapids, Michigan

Mr. Dennis B. Lerner  
President & Owner  
Lerner Financial Group  
Big Rapids, Michigan

Mr. Kevin O’Brien  
General Manager and Director of Golf  
St. Ives Resort  
Stanwood, Michigan

Mr. Randall L. Phelps  
Vice President  
Wells Fargo Insurance  
Grand Rapids, Michigan

Mr. Kenneth Reuther  
Retired  
Ford Motor Executive  
Canadian Lakes, Michigan

Mr. Scott Schropp  
Vice President  
The Iles Wealth Management and Consulting Group at Merill Lynch  
Saginaw, Michigan

Mr. David T. Sobota  
President  
DTS-Winkelman Architects  
Grand Rapids, Michigan

Mr. Howard C. Stross  
President  
Stross Law Firm, P.A.  
Palm Harbor, Florida

Mr. Gary Trimarco  
Owner  
Gary Trimarco Automotive  
Big Rapids, Michigan

Mr. Richard E. Hurst  
Emeritus  
Retired Businessman  
Belmont, Michigan

Ms. Beth Peacock  
Emerita  
Labor Relations Manager  
Vehicle Operations  
Ford Motor Company  
Dearborn, Michigan

Mr. Thomas P. Scholler  
Director of Planned Giving  
Archdiocese of Detroit  
Detroit, Michigan
THE FERRIS FOUNDATION