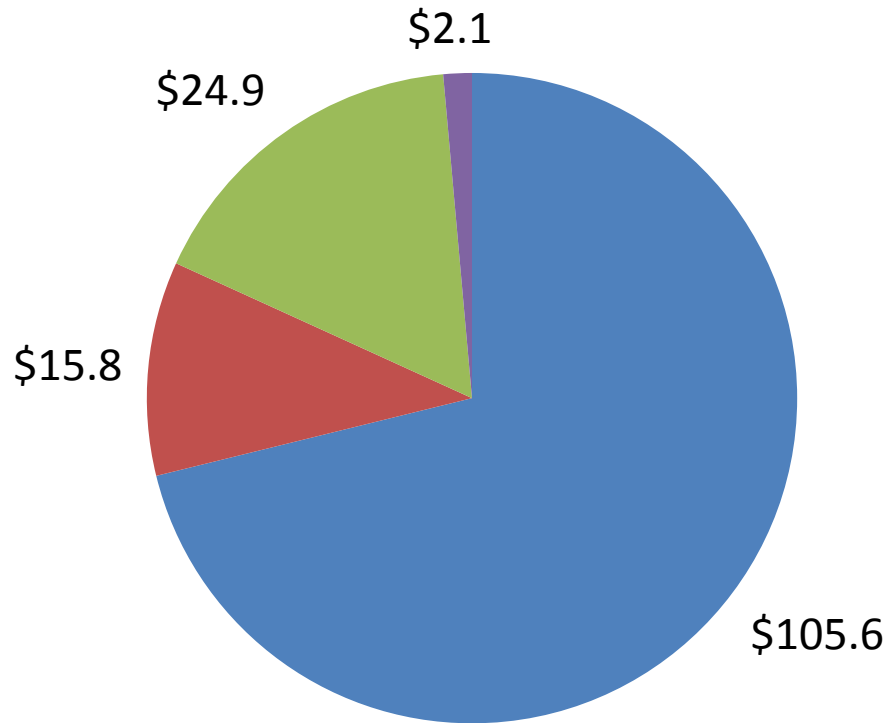


Ferris State University Personnel Expenditures 2015-2016

(in millions)



■ Earnings & Wages

■ Employee Health Benefits

■ Retirement Benefits

■ Other Personnel Costs